

Invitation letter to the 2021 Annual General Meeting of Shareholders P.C.S. Machine Group Holding Public Company Limited

Friday, 9 April 2021 at 1.00 p.m.

Meeting Room at P.C.S. Machine Group Holding PCL.,

No. 2/1-9, Moo 3, Mittraphap Road, Kokgroad Subdistrict, Muang District,

Nakhon Ratchasima Province 30280

Registration starts at 11.00 a.m.

To expedite the registration, please bring the Notification of Meeting, with the barcode, to present to the registration officer on the date of the meeting

Guidelines for Attending the Meeting During the Outbreak of COVID-19

The Office of the Securities and Exchange Commission, the Department of Business Development, the Ministry of Commerce, the Ministry of Digital Economy and Society, and the Stock Exchange of Thailand have jointly discussed and acknowledged restrictions on the listed companies in relation to the arrangement of shareholders' meeting. In this regard, in order to prevent the further spread of COVID—19, and the current measures of Nakhon Ratchasima province, the conclusion has been reached that the shareholders should consider appointing an independent director as a proxy to attend the Meeting on their behalf. The Company, therefore, has announced the guidelines for the Meeting and the method for appointment of proxy as detailed in Enclosure 6.

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Precautionary Measures and Guidelines for Attending the 2021 Annual General Meeting of Shareholders During the Outbreak of Coronavirus 2019 (COVID-19)

Due to the ongoing situation in relation to the outbreak of Coronavirus 2019 (COVID-19) in Thailand and P.C.S. Machine Group Holding PCL.'s (the "Company") concerns regarding the situation, the Company is announcing the following measures and guidelines for participation in the 2021 annual general meeting shareholders:

1. The shareholders are requested not to attend the meeting in person in order to minimize the risk of spreading

COVID-19, especially:

Those who have visited or returned from or transited through the infection areas announced by the Ministry

of Public Health or who were in close contact with those people still in a 14 day self-quarantine period.

• Those with a fever (temperature of 37.5 degrees Celsius or higher) or who have the suspected symptoms

of COVID-19, e.g., coughing, sneezing, running nose, respiratory symptoms, or difficulty in breathing, etc.

The shareholders can grant proxy to the Company's independent directors to attend the meeting and vote on their behalf by submitting the proxy form along with the other supporting documents in an envelope, sent

together with the Invitation letter, to the Company, No. 2/1-9 Moo 3 Mittraphap Road, Kokgroad Sub-district,

Muang District, Nakhon Ratchasima Province, Thailand 30280 by 5 April 2021.

2. In the case that any shareholder still prefers to attend the meeting in person or would like to submit relevant

questions regarding the meeting prior to the meeting date through the following channels:

• Email: ir@pcsgh.com

• Telephone: +66 (0) 44701300, dial to 34621, investor relations

• Facsimile: +66 (0) 44701399

3. The Company would like to request the shareholders and the proxies (the "Attendees") for cooperation in complying

with the Company's measures in order to prevent and minimize the risk of spreading COVID-19, with respect to the

following:

• Health screening shall be conducted at the building entrance in compliance with the guidelines of the

Department of Disease Control. For those identified as at-risk or having respiratory symptoms (temperature

of 37.5 degrees Celsius or higher or having suspected symptoms of COVID-19, e.g., coughing, sneezing,

running nose, respiratory symptoms, or difficulty in breathing, etc.), the Company reserves the right to deny

the entry of such persons into the meeting venue (in the case that an aforementioned shareholder presents

at the venue, such a shareholder may grant proxy to an independent director of the Company to attend the

meeting on their behalf.) Each attendee will be required to stand in line for health screening, documents

check, and registration, with a distance of approximately 1 meters of space between themselves and other

Attendees.

The Attendees will be required to sit with appropriate social distancing in mind, at a minimum of 1 meter

from each other. This will significantly reduce the number of seats available in the meeting venue, which

will be approximately 30 seats. The Company requests that the Attendees sit at their assigned seating

numbers for the sake of disease prevention and for the purpose of ease of contact in the case of any

unforeseen circumstances. Once the seats have been fully occupied, no further Attendees will be allowed

to enter the meeting venue. In this regard, the Company requests the Attendees' cooperation in granting proxy to independent directors of the Company to attend the meeting on their behalf.

- The meeting venue will be sanitized and cleaned with alcohol prior to the meeting and the Company kindly requests that all Attendees prepare and wear a facemask at all times during the meeting.
- To minimize the risk of spreading COVID-19, there will be no microphone made available for the Attendees to ask questions at the meeting. The Attendees may submit their written questions to the Company's staff who will further submit these to the Company's Chairman of the Board of Directors.
- Neither lunchboxes, nor eating, nor coffee, nor tea, will be served at the meeting in order to minimize the risk of spreading COVID-19.
- Printed copies of the Company's 2020 Annual Report and the 2020 Sustainability Report will not be provided at the meeting to reduce the possible transfer of COVID-19 between the Attendees by touch and for the health and safety of the Attendees. In this regard, the Attendees may request to receive the Company's 2020 Annual Report and the 2020 Sustainability Report by filling out the Request Form in Enclosure 8.
- The Attendees shall be required to fill out a COVID-19 Screening Form. Attendees must not conceal their health information or travel record from the Company, as detailed in <u>Enclosure</u> 11.
- If there are any changes in the situation or additional related measures from governmental authorities, the Company will inform shareholders via the Company's website (www.pcsgh.com) and via communication channel of the Stock Exchange of Thailand.

In order to comply with the government's policy and to prevent the spread of the COVID-19, therefore, at the 2021 Annual General Meeting of Shareholders, the Company will not arrange the transfer from Bangkok. However, the shareholder may consider appointing an independent director as proxy to attend the Meeting on behalf. The Company, therefore, notifies the guideline for the Meeting and the method for appointment of proxy as usual.

In the case that many Attendees arrive at the meeting at the same time, there may be a delay in screening and registration for the meeting. The Company hereby apologizes in advance for any such inconvenience that may arise. Please be informed accordingly.

Yours sincerely,

P.C.S. Machine Group Holding Public Company Limited



18 March 2021

Subject: Invitation to the 2021 Annual General Meeting of Shareholders

To: Shareholders

Enclosures

- Registration Form (please present the form on the date of the meeting) and the 2020 Annual Report in the QR Code format
- List and profiles of directors retiring by rotation and profiles of directors nominated in place of vacant office
- 3. Policy, criteria and method for the nomination of directors
- 4. Information in relation to profile and work experience of the Company's Auditors
- 5. Articles of Association of the Company in relation to the shareholders' meeting
- 6. Guideline for registration, appointment of proxy, documents and evidence to be presented on the meeting date
- 7. Details of independent directors for appointment of proxy by shareholders
- 8. Request Form for the 2020 Annual Report (in printed format)
- 9. Map of the meeting venue
- 10. Proxy Forms A and B
- 11. COVID-19 Screening Form

P.C.S. Machine Group Holding Public Company Limited (the "Company") would like to inform you that the Board of Directors of the Company has resolved to convene the 2021 Annual General Meeting of Shareholders on Friday, 9 April 2021 at 1.00 p.m., Meeting Room at P.C.S. Machine Group Holding PCL., No. 2/1-9, Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280, with the following agenda items to be discussed at the Meeting:

Agenda Item 1 To acknowledge the operational results for 2020

<u>Objectives and Rationale:</u> The Company prepared the report on the operational results of the Company for 2020, as shown in the 2020 Annual Report (accessible by QR code, as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting.

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to report the operational results of the Company for the year 2020 to the shareholders' meeting for acknowledgement.

Remark: This agenda item is for acknowledgement, therefore, no votes will be cast.

Agenda Item 2 To consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2020 for the accounting period ending 31 December 2020

Objectives and Rationale: The Company prepared the Statement of Financial Positions and the Comprehensive Income Statement of 2020 for the accounting period ending 31 December 2020 as shown in the 2020 Annual Report (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting. The Statement of Financial Positions and the Comprehensive Income Statement of 2020 for the accounting period ending 31 December 2020 have been audited by the Company's Certified Public Accountant from EY Office Company Limited ("EY"), as reviewed by the Audit Committee, and approved by the Board of Directors.

Summary of Financial Statements for the year ending 31 December 2020

(unit: THB million)

Description	Year 2020	Year 2019	Changes in	Ratio to Sales	Ratio to Sales
Description			⁰ / ₀ +/(-)	2020	2019
Sales Revenue	3,813.5	5,231.7	-27.1%		
- Local Business	2,431.2	3,570.3	-31.9%		
- Overseas Business	1,382.3	1,661.4	-16.8%		
Total Revenue	3,992.8	5,340.0	-25.0%		
Cost of Goods Sold (COGS)	3,261.7	4,478.7	-27.2%	85.5%	85.6%
- Local Business	1,948.2	2,868.7	-32.1%	80.1%	80.3%
- Overseas Business	1,313.5	1,610.1	-18.4%	95.0%	96.9%
Gross Profit	551.8	753.0	-26.7%	14.5%	14.4%
- Local Business	483.0	701.6	-31.2%	19.9%	19.7%
- Overseas Business	68.8	51.4	33.9%	5.0%	3.1%
SG&A	449.4	481.5	-6.7%	11.3%	9.0%
- Local Business	164.7	181.4	-9.2%	6.8%	5.1%
- Overseas Business	284.7	300.1	-5.1%	20.6%	18.1%
Foreign Exchange (Loss)	87.4	-102.4	-185.4%	n.a.	n.a.
Provisions for Bad Debts	-0.9	-208.6	-99.6%	n.a.	n.a.
Net Profits	253.4	75.2	237.1%	6.3%	1.4%
- Local Business	421.8	290.0	45.4%	17.3%	8.1%
- Overseas Business	-168.4	-214.9	-21.6%	-12.2%	-12.9%

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2020 for the accounting period ending 31 December 2020, which have been audited by the Company's Certified Public Accountant from EY, as reviewed by the Audit Committee, and approved by the Board of Directors.

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 3 To consider and approve the payment of dividend for 2020

<u>Objectives and Rationale:</u> The Company has established a policy to distribute dividends of at least 50 percent of the net profit pursuant to the separated financial statement of the Company after deductions of tax and legal reserves as required by laws. However, such dividend payment shall be subject to being the Company's reserves for future investment, or repayment of debts, or being working capital of the Company, as well as other necessities in the future.

The Company will not allocate the profits for additional legal reserve as the Company's legal reserve has fully reached 10% of the registered capital and in accordance with the law.

Opinion of the Board of Directors:

Approved to propose that the shareholders' meeting consider and approve the dividend payment from the operating result of the Company for year 2020, from 1 January 2020 to 31 December 2020, at the rate of THB 0.25 per share, from the total of 1,525,000,000 shares, totaling THB 381,250,000. Such dividend payment is paid from the net profit from BOI-promoted business at the rate of THB 0.073 per share, from the total of 1,525,000,000 shares, totaling THB 111,325,000. The shareholders who receive dividend from this amount shall not be subject to withholding tax. And the dividend payment is paid from the net profit from Non BOI-promoted business at the rate of THB 0.177 per share, from the total of 1,525,000,000 shares, totaling THB 269,925,000. The Company will not allocate the profits for additional legal reserve as the Company has fully allocated legal reserve in accordance with requirements under the law.

In this regard, the Company has scheduled the Record Date to determine the shareholders who are entitled to receive the dividend payment on 21 April 2021 (Record Date) and the dividend will be paid on 7 May 2021. However, the right to receive such dividend is not certain until the approval from the shareholders' meeting.

Comparison of dividend distribution in 2020 to the preceding year is as follows:

Details of Dividend Payment	Accounting	Accounting
	Year 2020	Year 2019
1. Net profit for the year according to the separated		
financial statement after deductions of tax and legal	421.75	929.51
reserves (THB million)		
2. Number of shares (million shares)	1,525	1,525
3. Yearly dividend (THB/share)	0.25	0.30
4. Total dividend paid (THB million)	381.25	457.50
5. Proportion of dividends compared to net profit for the		
year pursuant to the separated financial statement	90.39 %	49.21 %
after deductions of tax and legal reserves		

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 4 To consider and approve the appointment of directors to replace directors who were retired by rotation

Objectives and Rationale: Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (the "PLC Act") and Article 17 of the Company's Articles of Association, it is required that at every annual general meeting of shareholders, one-third of the current number of directors of the Company shall retire. If the number of directors cannot be divided exactly into three parts, the number of directors closest to one-third shall retire. The directors retiring by rotation may be re-elected.

As regards this Meeting, there are 3 directors who are due to retire by rotation, as follows:

1)	Mr. Siriphong Rungrotkitiyot	Vice Chairman of the Board of Director and
		Member of Nomination and Remuneration
		Committee
2)	Mr. Jukr Boon-Long	Independent Director, Chairman of the Nomination
		and Remuneration Committee, Member of Audit
		Committee
3)	Mrs. Wanna Raomanachai	Director

The Company made an announcement via its website that provides an opportunity for shareholders to nominate candidate(s) with qualifications required by the PLC Act, laws governing Securities and Stock Exchange, and the Company's corporate governance policy

to be elected as directors from 24 November 2020 to 25 December 2020. There was no director candidate nominated once the period is over.

The Nomination and Remuneration Committee considered and was of the view that the three directors, i.e., Mr. Siriphong Rungrotkitiyot, Mr. Jukr Boon- Long, and Mrs. Wanna Raomanachai, are knowledgeable, experienced, and possess expertise which would be beneficial to the operation of the Company in the future with regard to business continuity management, and that, given this, it is appropriate to propose to the Board of Directors' meeting to consider and appoint these three directors to hold office as directors for another term.

The details of the biographies, educational backgrounds, and working experience of the directors who are due to retire by rotation and are nominated for reappointment, and the directors who are nominated for appointment in place of vacant office are set out in *Enclosure* 2.

Opinion of the Board of Directors: The Board of Directors has considered the qualifications, knowledge, and working experience in accordance with the Policy, Criteria and Method for the Nomination of Directors, as set out in *Enclosure 3*. The Board of Directors (by a majority vote without the directors who are due to retire by rotation) was of the view that the persons nominated to hold office as independent directors may render his/her opinion in an independent manner. Therefore, the Board of Directors proposes that the shareholders' meeting approve the appointment of the three directors who are due to retire by rotation to hold office as directors for another term, namely:

1)	Mr.	Siriphong	Rungrotkitiyot	Vice Chairman	of the Boar	d of Director and
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Member of Nomination and Remuneration

Committee

2) Mr. Jukr Boon-Long Independent Director, Chairman of the Nomination

and Remuneration Committee, Member of Audit

Committee

3) Mrs. Wanna Raomanachai Director

Remark: A resolution on this agenda item shall be approved as follows: the persons who received the highest votes in the respective order are elected as directors in accordance with the intended number of directors; and, in the case where any persons so elected in a next lower order have equal votes such that the number of the elected persons exceeds the number of directors intended to be elected, a decision shall be made by the Chairman of the meeting according to the Article 16 of Company's articles of association.

Agenda Item 5 To consider and approve the fixing of the directors' remuneration for the year 2021

Objectives and Rationale: The Board of Directors has established the policy on directors' remuneration by delegating the Nomination and Remuneration Committee to propose the

directors' remuneration based on the operational results of the Company and compare the remuneration to other listed companies in the same industry and companies of similar size while taking into consideration the appropriate factors concerning the duties and responsibilities of the Company's directors.

<u>Opinion of the Board of Directors:</u> The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the directors' remuneration in the amount of not exceeding THB 9 million, is the same rate as 2020. The detailed as follows:

Board of Directors /	Monthly remuneration		Meeting allowance/meeting		Directors' bonus/year (THB)	
Subcommittees	(THB)		(THB)			
	2020	2021	2020	2021	2020	2021
Board of Directors					All members except	All members
- Chairman	25,000	25,000	40,000	40,000	executive directors	except executive
- Directors	17,500	17,500	30,000	30,000	accord with the	directors accord
					company's	with the company's
					profitability,	profitability,
					dividends and	dividends and
					employee bonuses in	employee bonuses
					an amount not	in an amount not
					exceeding THB	exceeding THB
					4,000,000	4,000,000
Audit Committee						
- Chairman	-	-	37,500	37,500	-	-
- Committee Members	-	-	25,000	25,000		
Nomination and						
Remuneration						
Committee						
- Chairman	-	-	37,500	37,500	-	-
- Committee	-	-	25,000	25,000		
Members						

⁻ Other remuneration and benefits: None

<u>Remark:</u> A resolution on this agenda item shall be approved by no less than two-thirds of the votes of shareholders present at the meeting.

Agenda Item 6 To consider and approve the appointment of the auditors and the determination of the audit fee for 2021

Objectives and Rationale: Section 120 of the PLC Act provides that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. An auditor may be re-elected. Article 36 of the Company's Articles of Association also specifies that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. Therefore, the Company is required to propose to the shareholders' meeting to consider and approve the appointment of auditors and the determination of the audit fee of the Company every year.

Opinion of the Audit Committee: The Audit Committee considered the appointment of auditors of the Company by taking into account expertise and experience, as well as the independence of auditors, and also considered the audit fee in accordance with the duties and responsibilities, and proposed to the Board of Directors to consider and propose that the shareholders' meeting appoint EY as the audit firm of the Company, and the following auditors, namely:

Mr. Supachai Phanyawattano Certified Public Accountant No. 3930 of EY and/or
 Mr. Natthawut Santipet Certified Public Accountant No. 5730 of EY and/or

3. Miss Krongkaew Limkittikul Certified Public Accountant No. 5874 of EY

as the auditors of the Company. Any one amongst the three auditors shall perform an audit and provide opinions on financial statements. The audit fee for the year 2021 is determined at the amount not exceeding THB 3,100,000, is the same rate as 2020.

In this regard, the proposed audit firm and its auditors are independent and have no relationships or interests with the Company, its subsidiaries, its executives, its major shareholders, or persons related to the aforementioned persons.

Opinion of the Board of Directors: The Board of Directors deemed it appropriate to propose that the shareholders meeting approve the appointment of EY as the audit firm of the Company and the following auditors, namely, Mr. Supachai Phanyawattano, Certified Public Accountant No. 3930 and/or Mr. Natthawut Santipet, Certified Public Accountant No. 5730, and/or Miss Krongkaew Limkittikul, Certified Public Accountant No. 5874, of EY as the auditor of the Company. In this regard, any one amongst the three auditors shall perform an audit and provide opinions on financial statements. In this regard, the details of profiles and working experience of auditors are set out in *Enclosure 4*.

And it is deemed appropriate to propose to the Meeting to consider and approve the audit fee for the year 2021 as detailed in the table as follows.

Remuneration of Auditor	Year 2021 (Current proposal)	Year 2020
Audit fee of P.C.S. Machine Group Holding PCL.	Not Exceeding 3,100,000	3,100,000
Other expenses	-	-
Total	3,100,000	3,100,000

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 7 Other matters (if any)

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to provide the shareholders an opportunity to ask questions (if any) and the Board of Directors to answers the questions or clarifies to the shareholders. However, to minimize risk for spreading of the infection of COVID-19, no microphone will be available for the shareholders to ask questions at the Meeting. However, the shareholders can submit their written questions to the Company's staffs to further submit it to the Company's Chairman of the Board of Directors. In this regard, for shorten the Meeting time, if the Company is unable to answer all questions of the shareholders in the Meeting, the Company will answer those questions and post them on the Company's website.

The Company determined the names of shareholders who are entitled to attend the 2021 Annual General Meeting of Shareholders (Record Date) on 2 March 2021.

All shareholders are cordially invited to attend the 2021 Annual General Meeting of Shareholders on Friday 9 April 2021 at 1.00 p.m. at Meeting Room at P.C.S. Machine Group Holding Public company limited. No.2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280, The map of the meeting venue is set out in *Enclosure 9*.

In order to facilitate the registration of attendees at the 2020 Annual General Meeting of Shareholders in a quick and efficient manner, the Company will allow the shareholders and the proxies to register their names from 11.00 a.m. on the meeting. Furthermore, since the Company will implement the barcode system in the registration and counting of votes at this meeting, the shareholders and proxies are required to present the registration form together with other documentation with enclosures on the Company's website at "www.pcsgh.com".

The Company recommends the shareholders to study the guidelines on registration, appointing a proxy, documents and evidence required to be presented on the meeting date as set out in *Enclosure 6*. The shareholders are requested not to attend the meeting in person in order to minimize the risk of spreading infection, especially:

• Those who visited or returned or transited through the infection area announced by the Ministry of

Public Health or were in close contact with these people and still in the 14 day self-quarantine period.

Those with fever (temperature of 37.5 degrees Celsius or higher) or who has suspected symptom,

e.g. cough, sneezing, running nose, a respiratory symptom or difficult to breath etc.

The shareholders can grant proxy to the Company's independent directors to attend the

meeting names and details of the independent directors are set out in *Enclosure 7* and vote on their behalf and

submitted the proxy Form A or Proxy Form B as set out in Enclosure 11. In the case where any foreign

shareholder would like to appoint a custodian, such foreign shareholder shall use Proxy Form C as can be

downloaded from the Company's website at www.pcsgh.com.

The shareholders can submit the form with supporting documentation attached to the Department of Investor

Relations,

P.C.S. Machine Group Holding Public Company Limited, Investor Relation Department

No. 2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280, Tel. 044-701300

Ext.34621 by 5 April 2021.

In order to comply with the government's policy and to prevent the spread of the COVID-19, therefore,

at the 2020 Annual General Meeting of Shareholders, the Company will not arrange the transfer from Bangkok.

However, the shareholder may consider appointing an independent director as proxy to attend the Meeting on

behalf. The Company, therefore, notifies the guideline for the Meeting and the method for appointment of proxy

as usual.

In this regard, the Company has prepared the 2020 Annual Report and financial statements for the

year ended 31 December 2020 (in the form of QR code as set out in the registration form) which has been

distributed to the shareholders together with this the notice calling this Meeting. However, if any shareholder

would like to receive the 2020 Annual Report and financial statements for the year ended 31 December 2020

in printed format, please submit the Request Form for the 2020 Annual Report (in printed format) as set out in

Enclosure 8.

In addition, the Company would like to ask the shareholders for cooperation to strictly comply with the

Precautionary Measures and Guidelines for attending the 2021 Annual General Meeting of Shareholders during

the Outbreak of Coronavirus 2019 (COVID-19) attached to this invitation letter. The compliance to such

measures and guidelines may cause delay and inconvenience, the Company hereby apologize for any

inconvenience for in this regard.

Sincerely Yours,

Mr. Chakramon Phasukavanich

Chairman of the Board

9

(Accompanying document

List and profiles of directors retiring by rotation and profiles of directors nominated in place

for Agenda Item No. 4)

of vacant office

Name : Mr. Siriphong Rungrotkitiyot

Current Position : Vice Chairman of the Board of Director

Member of Nomination and Remuneration Committee

Type of Nominating Director : Vice Chairman of the Board of Director

Member of Nomination and Remuneration Committee

Age (Years) : 71
Nationality : Thai

Qualification : Master's Degree of Economics, Ramkhamhaeng University

Bachelor Degree of Economics, Ramkhamhaeng University

Director Training Program : Director Certification Program (DCP) in 2014

Shareholding in the Company : 15.08% (at 2 March 2020)

Date for appointment : 27 June 2013

Total of years as a Director : 7 Years 10 Months

Including the time to hold the Director until the : 10 Years 10 Months

end of this proposed term

Director Position in other listed Companies : None

Director Position in non-listed companies : 12 Companies

: 1987 – present Directors, S.W. & Sons Co.,Ltd.
: 1988 – present Directors, P.C.S. Estate Co.,Ltd.
: 1990 – present Directors, Siriwit-Stanley Co.,Ltd.

: 1994 – present Directors, PCS-Nissin Co.,Ltd.

:

: 1995 – present Directors, Korat Matsushita Co.,Ltd.: 2002 – present Directors, Thasun Development Co.,Ltd.

: 2013 – present Directors, P.C.D.Y. Corporation Co.,Ltd.

: 2014 - present Directors, P.C.S. Energy Co.,Ltd.

: 2014 – present Directors, P.C.S. Energy One Co.,Ltd.
: 2014 – present Directors, P.C.S. Energy Two Co.,Ltd.

: 2014 – present Directors, S.W. & Sons Energy One Co.,Ltd.

: 2015 – present Directors, P.C.S. Energy Three Co.,Ltd.

Directorship/Management in other companies, which may be in conflict of interest of the

Company : None

Experience

Meeting attendance in 2020

year (Times) : Board of Directors 3/8

Nomination and Remuneration Committee 0/2

Name : Mr. Jukr Boon-Long

Current Position : Independent Director, Chairman of the

Nomination and Remuneration Committee and

Member of Audit Committee.

Type of Nominating Director : Independent Director, Chairman of the Nomination and Remuneration

Committee and

Age (Years) Member of Audit Committee.

: 63

Nationality : Thai

Qualification : Master's Degree of Arts (International Politics and Economics), University of

Detroit, USA.

Bachelor of Laws, Ramkhamhaeng University.

Director Training Program : Director Certification Program (DCP) in 2016

Risk Management Program for Corporate Leaders (RCL) in 2016

Shareholding in the Company : None (at 2 March 2020)

Date for appointment : 1 January 2019

Total of years as a Director : 2 Years 3 Months

Including the time to hold the Director until the : 5 Years 3 Months

end of this proposed term

Director Position in other listed Companies : 2 Companies

: 2019 - present Independent Director, Member of the Audit

Committee and Member of the Corporate Governance Committee, Siam Makro Public Company Limited

: 2018 – present Independent Director and Member of the Audit Committee, S Hotels & Resorts Public Company Limited

Director Position in non-listed companies

: 2018 - present Independent Director and Member of the Audit

Committee, Glow Company Limited and Director in other companies in Glow Group (Except Glow IPP 3 Co., Ltd., GHECO-One Co., Ltd., Houay Ho Thai Co., Ltd., Houay Ho Power Co., Ltd., Eastern Seaboard Clean Energy Co., Ltd., Chonburi Clean Energy Co., Ltd. and Glow Energy Myanmar

Co., Ltd.)

Directorship/Management in other companies,

which may be in conflict of interest of the

Company

: None

Experience

: 2019 - Present: Senior Expert Director and Risk Management Sub-Committee Chairman Neighbouring Countries Economic Development Cooperation Agency (Public Organization)

2017 - 2018 : Ambassador of Royal Thai Embassy in Yangon, The Republic of Union of Myanmar $\,$

2015 - 2016 : Ambassador of Royal Thai Embassy in Oslo, Norway

2012 - 2014 : Ambassador of Royal Thai Embassy in Tel Aviv, Israel

2009 - 2011 : Consul General

Meeting attendance in 2019

year (Times)

: Board of Directors 8/8, , Audit Committee 4/4

Nomination and Remuneration Committee 2/2

Name : Mrs. Wanna Raomanachai

Current Position : Director

Type of Nominating Director : Director

Age (Years) : 70
Nationality : Thai

Qualification : Master's Degree of Economics, Ramkhamhaeng University.

Bachelor's Degree of Economics, Ramkhamhaeng University.

Director Training Program : Director Certification Program (DCP) in 2014

Shareholding in the Company : 1.29% (at 2 March 2020)

Date for appointment : 27 June 2013

Total of years as a Director : 7 Years 10 Months

Including the time to hold the Director until the :10 Years 10 Months

end of this proposed term

Director Position in other listed Companies : None

Director Position in non-listed companies : 10 Companies

: 1987 – present Directors, S.W. & Sons Co.,Ltd.

: 1988 – present Directors, P.C.S. Estate Co., Ltd.

: 1995 - present Directors, Korat Matsushita Co.,Ltd.

: 2002 – present Directors, Thasun Development Co.,Ltd.

: 2013 - present Directors, P.C.D.Y. Corporation Co.,Ltd.

: 2014 – present Directors, P.C.S. Energy Co.,Ltd.

: 2014 – present Directors, P.C.S. Energy One Co.,Ltd.

: 2014 – present Directors, P.C.S. Energy Two Co.,Ltd.

: 2014 - present Directors, S.W. & Sons Energy One Co.,Ltd.

: 2015 – present Directors, P.C.S. Energy Three Co.,Ltd.

Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company

Meeting attendance in 2019 : Board of Directors 6/8

year (Times)

Definition of Independent Directors

(Definition of Independent Directors of the Company is in accordance with the requirements of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.)

- 1. Holding not more than 1 percent of the total number of shares with the voting rights of the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. In this case, for the purpose of calculation, the number of shares held by the related person of each member of the Audit Committee shall also be included.
- 2. Neither being a director who takes part or used to take part in management, nor being or used to be an employee, staff, an advisor who receives regular salary, nor the controlling person of the Company, parent company, subsidiaries, associated companies, major shareholders or the controlling person of the Company, unless such director has resigned from such position for at least two years.
- 3. Not being a blood-related person nor legally related as father, mother, spouse, brother, sister and children, including being the spouse of the children of the executives, major shareholders, controlling persons or the persons who will be nominated as the executive or controlling person of the Company or subsidiaries.
- 4. Neither having, nor used to have any business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company in the manner that may obstruct the exercise of independent judgment as a member of the Audit Committee. Moreover, a member of the Audit Committee must neither being, nor used to be a key shareholder or controlling person of the entities having business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, unless such director has resigned from such position for at least two years.
 - The term "business relationship" under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million Baht or more, whichever is lower, The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the persons commences.
- 5. Neither being, nor used to be the auditor of the Company, parent company, subsidiaries, associated companies, major shareholders, controlling persons of the Company, nor being a key shareholder, controlling person or partner of the audit office having the auditor providing auditing service to the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, as a member, unless such director has resigned from such position for at least two years.
- 6. Neither being, nor used to be a provider of any professional services including the legal advisory or financial advisory services that received fees in the amount of more than Baht Two million per year from the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company, nor being shareholder, the controlling person, or partner of such professional services provider, unless such director has resigned from such position for at least two years.
- 7. Not being a director who has been appointed as a representative of the Company, major shareholders or shareholders relating to major shareholders.
- 8. Neither operating the business having the same nature which significantly competes with the business of Company or its subsidiaries, nor being a significant partner or a director who involves in the management, nor being an employee, staff, a member, and a consultant who receives regular salary, or holds more than 1 percent of the total number of shares with the voting rights of a company that operates the business having the same nature and significantly competes with the businesses of the Company or its subsidiaries.
- 9. Having no other conditions that may obstruct the independent expression of comment on the Company's operation.

(Accompanying document

Policy, Criteria and Method for the Nomination of Directors

for Agenda Item No. 4)

Policy

The Board of Directors realizes the importance and benefit of Board Diversity in terms of professional skill, specialization, age and gender, which enhances the effective determination of the policies and the decision-making of the Board of Directors. The Nomination and Remuneration Committee is therefore responsible for considering and determining the criteria and method for the nomination of the Company's directors so that the Company has appropriate elements and structure of the Board of Directors in line with the direction of its business operation, and has qualified directors in accordance with the principles of Good Corporate Governance.

Criteria and Method for Nomination of Directors

- 1. The Nomination and Remuneration Committee considers nominating persons from the following sources:
 - 1.1 Suggestion of the Company's Directors
 - 1.2 Shareholders who hold shares and have voting rights in aggregate of not less than 5 % of the total shares with voting rights of the Company
 - 1.3 Third-party consultants
 - 1.4 Database of directors from the Thai Institute of Directors (Thai IOD)
- 2. The Nomination and Remuneration Committee considers the appropriateness of the knowledge and experience of the business and industry the Company operates, the specialization beneficial to or required by the Company, diversity in various aspects such as independence, professional skill, age, gender etc. by using the Board Skill Matrix.
- 3. The Nomination and Remuneration Committee verifies persons who are to be nominated as qualified in accordance with the laws and requirements of regulatory authorities such as the Public Limited Company Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the relevant notifications, regulations and/or rules.
- 4. In case that an existing director is to be re-elected for another term, the Nomination and Remuneration Committee may consider the dedication of such director and the performance during the term of directorship as well as the number of registered companies in which such director takes the position of director, which should not be in excess of three companies.
- 5. In the case of nominating an independent director, the Nomination and Remuneration Committee shall consider the independence of the person to be nominated as an independent director according to the criteria specified by the Office of the Securities and Exchange Commission and the criteria of the Company. If an existing independent director is to be re-elected for another term, the term of directorship should continue from the date of being elected as an independent director the first time and should not exceed 9 years.
- 6. The Nomination and Remuneration Committee shall select and list the names of the best qualified persons to be proposed by the Board of Directors to the Shareholders' Meeting or for nomination by the Board of Directors in the case that the position of director becomes vacant for any reason other than retirement by rotation.
- 7. The Nomination and Remuneration Committee approaches persons who have qualifications in accordance with the specified criteria to ensure that such persons will be pleased to accept the position of director in the Company if appointed by the Board of Directors or shareholders.

Effective Date

From 27 February 2015 with the approval of the Board of Directors' Meeting No. 2/2015 held on 26 February 2015.

document for Agenda

Information in relation to profile and work experience of the Company's Auditors EY Office Co., Ltd.("EY")

Item No. 6)

1. Mr. Supachai Phanyawattano

Age : 58 years

Academic Qualification

- Master degree's of Management, Sasin Business School of Chulalongkorn University
- Bachelor degree's of Accounting, Kasetsart University

CPA (Thailand) No. : 3930

Date of CPA Registration: 1 October 2006Current Position: Partner, Auditor

Years of Experience : 37 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

2. Mr. Natthawut Santipet

Age : 46 years

Academic Qualification

- Master degree's of Accounting, Thammasart University
- Bachelor degree's of Accounting, Thammasart University

CPA (Thailand) No. : 5730

Date of CPA Registration : 1 October 2008

Current Position : Partner, Auditor

Years of Experience : 25 years
Year(s) of Auditing for PCS Machine Group PCL. : 2 years
Conflict of interest with the Company, the management, : None

the major shareholders or any related person

3. Miss. Krongkaew Limkittikul

Age : 48 years

Academic Qualification

- Master degree's of Business Administration, Assumption University
- Bachelor degree's of Accounting, Thammasart University

CPA (Thailand) No. : 5874

Date of CPA Registration: 1 April 2009Current Position: Partner, Auditor

Years of Experience : 27 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

Articles of Association

P.C.S. Machine Group Holding Public Company Limited (Only Regarding Meeting of Shareholders)

Section 31. The Board of Directors shall convene an annual general meeting of shareholders within four (4) months of the last day of each fiscal year of the Company.

The shareholders' meetings other than those specified above shall be called extraordinary general meetings of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time, as it is deemed appropriate.

One or several shareholders holding shares in aggregate of not less than ten (10) percent of the total issued shares may jointly subscribe their names in a written notice requesting the Board of Directors to call an extraordinary meeting at any time, provided that the matters and reasons for calling such meeting shall be clearly stated in the said notice. In cases such as this, the Board of Directors shall convene a shareholders' meeting to be held within forty-five (45) days from the date of the receipt of such notice from the shareholders.

In cases where the Board of Directors does not convene the meeting within the period specified under paragraph three, the shareholders who have subscribed their names or other shareholders holding shares in the required aggregate number may themselves call the meeting within forty-five (45) days from the end of the period under paragraph three. In this case, such shareholders' meeting shall be deemed to be called by the Board of Directors, and the Company shall be responsible for necessary expenses incurred in the course of convening such meeting and shall provide reasonable facilitation.

In the case where, at a shareholders' meeting called by the shareholders under paragraph three, the number of shareholders attending the meeting does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph three shall jointly be responsible to and compensate the Company for the expenses incurred from convening of such meeting.

The convening of the shareholders' meeting under first and second paragraph may be carried out via electronic media in accordance with laws or regulations currently being in effect or applies relevant regulations *mutatis mutandis*. The shareholders' meeting via electronic media shall have the same effects as a physical meeting of the shareholders in accordance with the means prescribed under the laws and these Articles of Association.

Section 32. In calling a meeting of shareholders, the Board of Directors shall prepare a written notice calling the meeting that indicates the place, date, time, agenda of the meeting and the matters to be proposed to the meeting together with sufficiency detail by indicating clearly whether it is the matter proposed for information, for approval or for consideration, as the case may be, including the opinion of the board of directors in the said matters, and shall be delivered to the shareholders and the registrar for their information not less than seven (7) days prior to the date of the meeting. The notice calling for meeting shall also be published in a newspaper not less than three (3) days

prior to the date of the meeting. In case any meeting of the shareholders is convened via electronic media, a notice and documents for meeting can be served by electronic mail in the period specified in first paragraph. The copies of such notice and documents for meeting must be kept for record in which they may be kept in form of electronic media.

- Section 33. In the meeting of shareholders, whether physical meeting or electronic meeting, there shall be shareholders and proxies (if any) attending at the meeting amounting to not less than twenty-five (25) persons or not less than one half of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold to constitute a quorum.
- Section 34. The chairman of the Board of Directors shall be a chairman of the shareholders' meeting, whether physical meeting or electronic meeting. In the case where the chairman of the Board of Directors is not present at the meeting or is unable to perform his or her duty, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is a vice-chairman who is unable to perform his or her duty, the meeting shall elect one of shareholders to preside over the meeting.
- Section 35. In casting a vote in shareholders' meeting, whether physical meeting or electronic meeting, one share shall has one vote and if any shareholder who has special interest in any matters, such shareholder shall not be eligible to cast vote on such matter except the casting of vote for election of directors. The resolution of the shareholders shall be made by the following votes:
 - (1) In normal cases, the majority of votes of shareholders who attend the meeting and cast votes. In case of an equality of votes, the Chairman of the meeting shall have a casting vote.
 - (2) In the following cases, a resolution shall be passed by votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and are entitled to vote:
 - (a) The sale or transfer of the whole or a substantial part of the business of the Company to other persons;
 - (b) The purchase or acceptance of transfer of the business of private companies or other public companies by the company;
 - (c) The entry into, amendment or termination of contracts with respect to the leasing out of the whole or a substantial part of the business of the Company, the assignment to any other persons to manage the business of the Company or the amalgamation of the business with other persons with the objective towards profit and loss sharing;
 - (d) The amendment of the Memorandum of Association or Articles of Association;
 - (e) The increase or decrease in the Company's capital;
 - (f) The dissolution of the Company;
 - (g) The issuance of debentures of the Company;
 - (h) The amalgamation of the Company with another company
- **Section 36**. Business to be transacted at an annual general meeting are as follows:
 - (1) To acknowledge the report of the Board of Directors on the Company's operating results in the preceding year;
 - (2) To consider and approve the balance sheet and profit and loss statement;
 - (3) To consider the appropriation of profits and the payment of dividend;
 - (4) To consider and approve the appointment of directors to replace those who are retiring by rotation;
 - (5) To consider and approve directors' remuneration;
 - (6) To consider and approve the appointment of auditors and their remuneration; and
 - (7) Other business.

on the meeting date

The registration

The Company will commence the registration for the meeting attendance for the shareholders and/or the proxies at 11.00 a.m. on Friday, 9 April 2021, Meeting Room at P.C.S. Machine Group Holding PCL, No.2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280,

The appointment of proxy

In the case that the shareholders are unable to attend the meeting, the shareholders can appoint other person as their proxy to attend the meeting and vote on their behalf. The Company has provided 2 Proxy Forms in accordance with the forms specified by the Department of Business Development, the Ministry of Commerce. The Proxy Form A and B has been enclosed together with this invitation letter, as appeared in *Enclosure 10*. As for Proxy Form C, the shareholders can download from the Company's website.

The appointment of proxy can be conducted as follows:

- 1. The general shareholders may choose to use either Proxy Form A or Proxy Form B. in any case, only one type of the proxy form can be chosen. The Company recommends the shareholders to use Proxy Form B. and specify the voting for each agenda.
- 2. The shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper shall choose to use Proxy Form C.
- 3. The shareholders appoint the proxy shall appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot split his/her votes to different proxies to vote separately.
- 4. The shareholders can appoint any person to be their proxies as they wish, or appoint the independent director of the Company whose names and profiles are as appears in <u>Enclosure 7</u> to be their proxies. If the shareholders choose to appoint the independent director of the Company to be their proxies, the Company recommends the shareholders to use Proxy Form B. and specify the voting for each agenda, and deliver the proxy form with the supporting documents to
 - P.C.S. Machine Group Holding Public Company Limited at Investor Relations Department, 2/1-9 Moo 3, Kokgroad, Mung Nakhonratchasima, Nakhonratchasima Province 30280, Telephone No. 044-701300 ext.34621
 - in which the documents shall arrive at the Company no later than 5 April 2021.
- 5. The proxy form must be correctly and clearly filled in, and signed by the grantor and the proxy. And affixed with Baht 20 stamp duty, crossed and specified the date such proxy is made.
- 6. The proxy <u>must present</u> the proxy form and supporting documents at registration desk for proxies on the meeting date.

3. Documents to be presented on the meeting date

<u>Individual</u>

- 1. In case the shareholders attend the meeting in person, it is required to present valid identification card or government officer card or driving license or passport (in case of foreign shareholders), including evidence of name or surname change.
- 2. In case the shareholders appoint proxy, it is required to present the following documents:
 - 1) The proxy form, correctly and completely filled in and signed by the grantor and the proxy, and affixed with a stamp duty.
 - 2) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the grantor, certified as true and correct copy by the grantor.
 - 3) Valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy

Juristic Persons

- 1. In the case the authorized representative of the shareholders attend the meeting in person, it is required to present the following documents:
 - Copy of valid identification card or government officer card or driving license or passport (in case
 of foreign shareholders) of the authorized representative, certified as true and correct copy by the
 representative.
 - 2) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce, certified as true and correct copy by the authorized representative, with the statement showing that such authorized representative who attends the meeting is empowered to act on behalf of such juristic shareholder.
- 2. In the case the shareholders appoint the proxy to attend the meeting, it is required to present the following documents:
 - 1) The proxy form, correctly and completely filled in and signed by the grantor and the proxy, and affixed with a stamp duty.
 - Copy of valid identification card or government officer card or driving license or passport (in case
 of foreign shareholders) of the authorized representative, certified as true and correct copy by the
 representative.
 - 3) Valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy.
 - 4) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce, certified as true and correct copy by the authorized representative, with the statement showing that such authorized representative who signs the proxy form is empowered to act on behalf of such juristic shareholder.
- 3. In the case the shareholders, who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper, appoint a proxy by using Proxy Form C., it is required to present the following documents:
 - 3.1 Documents form custodian
 - 1) The Proxy Form C, correctly and completely filled in and signed by the authorized representative of the custodian which is the grantor and the proxy, and affixed with a stamp duty.
 - 2) Document confirming that the person who signed the proxy form is permitted to operate the custodian business.
 - 3) Copy of an affidavit of the custodian, certified as true and correct copy by the authorized representative of the custodian, with the statement showing that such authorized representative of the custodian, who signs the proxy form as the grantor, is empowered to act on behalf of the custodian.
 - 4) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative of the custodian, certified as true and correct copy by the representative.

3.2 Documents from shareholder

- 1) Power of Attorney from the shareholder appointing the custodian to sign the proxy form on his/her behalf.
- 2) Copy of an affidavit of the shareholder, certified as true and correct copy by the authorized representative, with the statement showing that such authorized representative who signs the power of attorney is empowered to act on behalf of such juristic shareholder.
- 3) Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the authorized representative, certified as true and correct copy by the representative.

3.3 Documents from proxy

It is required to presented Copy of valid identification card or government officer card or driving license or passport (in case of foreign shareholders) of the proxy, certified as true and correct copy by the representative.

Details of Independent Director for appointment of Proxy by Shareholders



Mr.Chakramon Phasukavanich

Position Chairman of Board Directors and Independent Director

Age 73 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None



Mr. Pakhawat Kovithvathanaphong

Position Independent Director and Chairman of Audit Committee

Age 71 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None



Mr.Rachai Wattanakasaem

Position Independent Director, Member of Audit Committee, Member of Nomination

and Remuneration Committee.

Age 74 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None

Request form for the 2020 Annual Report (in print format)

Attention Shareholders

P.C.S. Machine Group Holding Public Company Limited has already prepared the 2020 Annual Report which contains the information as in compliance with the regulations of the Securities and Exchange Commission in QR code format to be delivered to the shareholders together with this invitation letter to the meeting.

However, any shareholders who would like to receive the 2020 annual Report in hard copy containing the same content as appeared in QR code, please provide details in the below form and return it to P.C.S. Machine Group Holding Public Company Limited at the following address for further proceed with the delivery.

First name	.Last name
Address	
Province	Postal Code
Telephone	
I would like to receive the 2020 Annual Report:	

The shareholders can directly submit the Request Form to PCSGH at:

☐ English hard copy

1. Facsimile: 044-701399

2. E-mail: ir@pcsgh.com

3. Post to:

☐ Thai hard copy

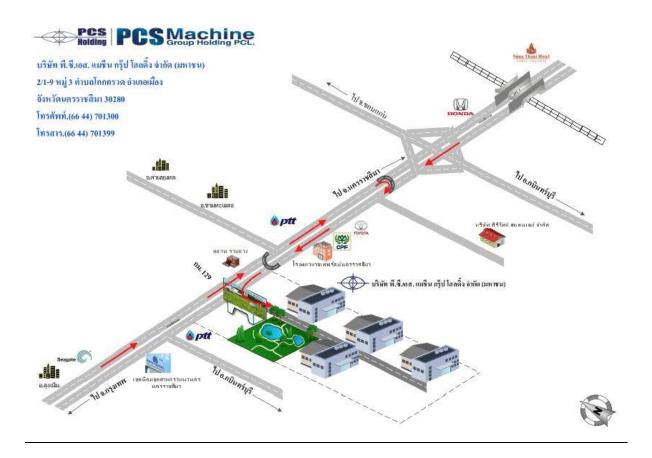
Investor Relation Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Map of the meeting venue

P.C.S. Machine group Holding PCL. map



Meeting Room, headquarter of P.C.S. Machine Group Holding PCL.

No.2/1-9, Moo 3, Kokgroad Subdistrict, Muang District,

Nakhon Ratchasima Province 30280

Telephone Number: (044) 701 300

Fax Number: (044) 701 399