

Invitation letter to the 2022 Annual General Meeting of Shareholders P.C.S. Machine Group Holding Public Company Limited

Friday, 8 April 2022 at 1.00 p.m.

via an electronic meeting in accordance with the Emergency Decree on Electronic Media Conferences B.E. 2563 and other applicable laws

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PCS Holding

9 March 2022

Subject: Invitation to the 2022 Annual General Meeting of Shareholders

To: Shareholders

Enclosures

1. Registration Form and the Annual Registration Statement / Annual Report for the year 2021

(Form 56-1 One Report) in the QR Code format

2. List and profiles of directors retiring by rotation and profiles of directors nominated in place

of vacant office

3. Policy, criteria and method for the nomination of directors

4. Information in relation to profile and work experience of the Company's Auditors

5. Articles of Association of the Company in relation to the shareholders' meeting

5. Guideline for registration, appointment of proxy, Rules for attending the shareholders' meeting

via electronic media (E-AGM)

7. Details of independent directors for appointment of proxy by shareholders

8. Acceptance for the invitation of online meeting

9. Proxy Forms A and B

P.C.S. Machine Group Holding Public Company Limited (the "Company") would like to inform you

that the Board of Directors of the Company has resolved to convene the 2022 Annual General Meeting of

Shareholders on Friday, 8 April 2022 at 1.00 p.m., via an electronic meeting (the meeting will be held via electronic

meeting only) in accordance with the criteria prescribed by the Emergency Decree on Electronic Media

Conferences B.E. 2563 and other applicable laws and regulations.

In order to set the agenda for the 2022 Annual General Meeting of Shareholders, the Company

has made an announcement to invite the shareholders to propose meeting agenda items during 23 November

2021 to 30 December 2021 in accordance with the corporate governance principles of the listed company.

However, at the end of such period, no agenda items had been proposed to the 2022 Annual General Meeting of

Shareholders. Accordingly, the Company would like to inform the meeting agendas of the 2022 Annual General

Meeting of Shareholders as follows:

Agenda Item 1 To acknowledge the operational results for 2021

Objectives and Rationale: The Company prepared the report on the operational results of the

Company for 2021 for the accounting period ending 31 December 2021, as shown in Section 3

the Statement of Financial Positions and the Comprehensive Income Statement of 2021, page

1

98 of the Annual Registration Statement / Annual Report for the year 2021 (Form 56-1 One Report) (accessible by QR code, as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting.

<u>Opinion of the Board of Directors:</u> The Board of Directors considered and deemed it appropriate to report the operational results of the Company for the year 2021 for the accounting period ending 31 December 2021 to the shareholders' meeting for acknowledgement.

Remark: This agenda item is for acknowledgement, therefore, no votes will be casted.

Agenda Item 2 To consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2021 for the accounting period ending 31 December 2021

Objectives and Rationale: The Company prepared the Statement of Financial Positions and the Comprehensive Income Statement of 2021 for the accounting period ending 31 December 2021 as shown in Section 3 the Statement of Financial Positions and the Comprehensive Income Statement of 2021, page 98 of the Annual Registration Statement / Annual Report for the year 2021 (Form 56-1 One Report) (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting. The Statement of Financial Positions and the Comprehensive Income Statement of 2021 for the accounting period ending 31 December 2021 have been audited by the Company's Certified Public Accountant from EY Office Company Limited ("EY"), as reviewed by the Audit Committee, and approved by the Board of Directors.

Summary of Financial Statements for the year ending 31 December 2021

Description	Year 2021	Year 2020	Changes in	Ratio to	Ratio to
Description			% +/(-)	Sales 2021	Sales 2020
Sales Revenue	3,875.6	3,101.1	25.0%		
- Local Business	3,512.0	2,431.2	44.5%		
- Overseas Business	363.6	669.9	-45.7%		
Other Revenue	213.7	53.3	300.9%		
Total Revenue	4,089.3	3,154.4	29.6%		
Cost of Goods Sold (COGS)	2,990.0	2,601.4	14.9%	77.1%	83.9%
- Local Business	2,615.2	1,948.2	34.2%	74.5%	80.1%
- Overseas Business	374.8	653.2	-42.6%	103.1%	97.5%
Gross Profit	885.6	499.7	77.2%	22.9%	16.1%
- Local Business	896.8	483.0	85.7%	25.5%	19.9%
- Overseas Business	-11.2	16.7	-167.1%	-3.1%	2.5%
SG&A	411.5	349.9	17.6%	10.1%	11.1%
- Local Business	211.2	164.8	28.2%	6.0%	6.8%

D	Year 2021	Year 2020	Changes in	Ratio to	Ratio to
Description			% +/(-)	Sales 2021	Sales 2020
- Overseas Business	200.3	185.1	8.2%	55.1%	27.6%
Net Profits	503.7	253.4	98.8%	12.3%	8.0%
- Local Business	689.8	340.0	102.9%	19.6%	14.0%
- Overseas Business	-68.5	-168.1	59.3%	-18.8%	-25.1%
Loss from discontinued operation and Impairment of Overseas asset	-156.1	-5.8	2,591.4%	n.a	n.a
- FX Gain (Loss)	38.5	87.3	-55.9%	n.a	n.a

(Unit: THB million)

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2021 for the accounting period ending 31 December 2021, which have been audited by the Company's Certified Public Accountant from EY Office Company Limited, as reviewed by the Audit Committee, and approved by the Board of Directors.

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 3 To consider and approve the payment of dividend for 2021

<u>Objectives and Rationale:</u> The Company has established a policy to distribute dividends of at least 50 percent of the net profit pursuant to the separated financial statement of the Company after deductions of tax and legal reserves as required by laws. However, such dividend payment shall be subject to being the Company's reserves for future investment, or repayment of debts, or being working capital of the Company, as well as other necessities in the future.

The Company will not allocate the annual net profits for additional legal reserve as the Company's legal reserve has fully reached 10% of the registered capital in accordance with the law.

Opinion of the Board of Directors:

- 1. acknowledge the interim dividend payment from the operating result of the Company for the accounting period from 1 January 2021 to 30 June 2021, at the rate of THB 0.15 per share, from the total of 1,525,000,000 shares, totaling THB 228.75 million. The payment of interim dividend was approved in the Board of Directors' Meeting No. 4/2021 which was held on 9 August 2021. In this regard, the interim dividend was paid to the shareholders on 6 September 2021.
- 2. the Board of Directors' meeting approved to propose that the shareholders' meeting consider and approve the dividend payment from the operating result of the Company for year 2021, at

the rate of THB 0.30 per share, totaling THB 457.50 million. After the deduction of interim dividend for the accounting period from 1 January 2021 to 30 June 2021, at the rate of THB 0.15 per share, totaling THB 228.75 million, the Company will pay the remaining dividend for the second half of 2021 performance, which is from 1 July 2021 to 31 December 2021, at the rate of THB 0.15 per share, from the total of 1,525,000,000 shares, totaling THB 228.75. Such remaining dividend payment is paid from the net profit and retained earnings from BOI-promoted business at the rate of THB 0.05 per share, from the total of 1,525,000,000 shares, totaling THB 76.25 million. The shareholders who receive dividend from this amount shall not be subject to withholding tax. The remaining dividend payment is paid from the net profit and retained earnings from Non BOI-promoted business at the rate of THB 0.10 per share, from the total of 1,525,000,000 shares, totaling THB 152.50 million. The dividend payment proposal is in accordance with the Company's dividend payment policy. The Company will not allocate the profits for additional legal reserve as the Company has fully allocated legal reserve in accordance with requirements under the law.

In this regard, the Company has scheduled the Record Date to determine the shareholders who are entitled to receive the dividend payment on 20 April 2022 (XD:19 April 2022) and the dividend will be paid on 6 May 2022. However, the right to receive such dividend is uncertain until the approval from the 2022 Annual General Meeting of Shareholders is obtained.

Comparison of dividend distribution in 2021 to the preceding year is as follows:

Details of Dividend Payment	Accounting	Accounting	Accounting
	Year 2021	Year 2020	Year 2019
1. Net profit for the year according to the			
separated financial statement after			
deductions of tax and legal reserves	247.60	421.75	929.51
(THB million)			
2. Number of shares (million shares)	1,525	1,525	1,525
3. Yearly dividend (THB/share)	0.30	0.25	0.30
4. Total dividend paid (THB million)	457.50	381.25	457.50
5. Proportion of dividends compared to net			
profit for the year pursuant to the			
separated financial statement after	184.77 %	90.39 %	49.21 %
deductions of tax and legal reserves			

Remark: A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 4 To consider and approve the appointment of directors to replace directors who were retired by rotation

Objectives and Rationale: Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (the "PLC Act") and Article 17 of the Company's Articles of Association, it is required that at every annual general meeting of shareholders, one-third of the current number of directors of the Company shall retire. If the number of directors cannot be divided exactly into three parts, the number of directors closest to one-third shall retire. The directors retiring by rotation may be re-elected.

For this 2022 Annual General Meeting of Shareholders, there are 3 directors who are due to retire by rotation, as follows:

1)	Mr. Chakramon Phasukavanich	Chairman of the Board of Directors and
		independent director
2)	Mr. Rachai Wathanakasem	Independent Director, Member of the Audit
		Committee and Member of the Nomination
		and Remuneration Committee
3)	Mr. Angkrit Rungrotkitiyot	Director and Chief Executive Officer

The Company made an announcement via its website that provides an opportunity for shareholders to nominate candidate(s) with qualifications as required by the PLC Act, laws governing Securities and Stock Exchange, and the Company's corporate governance policy to be elected as directors from 23 November 2021 to 30 December 2021. There was no director candidate nominated by the shareholders once the period is over.

The Nomination and Remuneration Committee considered and was of the view that the three directors, i.e., Mr. Chakramon Phasukavanich, Mr. Rachai Wathanakasem, and Mr. Angkrit Rungrotkitiyot, are knowledgeable, experienced, and possess expertise which would be beneficial to the operation of the Company in the future with regard to business continuity management, and that, given this, it is appropriate to propose to the Board of Directors' meeting to consider and appoint these three directors to hold office as directors for another term.

The details of the biographies, educational backgrounds, and working experience of the directors who are due to retire by rotation and are nominated for reappointment, and the directors who are nominated for appointment in place of vacant office are set out in *Enclosure 2*.

Opinion of the Board of Directors: The Board of Directors has considered the qualifications, knowledge, and working experience in accordance with the Policy, Criteria and Method for the Nomination of Directors, as set out in *Enclosure 3*. The Board of Directors (by a majority vote without the directors who are due to retire by rotation) was of the view that the nominated candidates to hold office as directors are knowledgeable, experienced, and possess expertise which would be beneficial to the operation of the Company in the future with regard to business continuity management. Therefore, the Board of Directors proposes that the shareholders'

meeting approve the appointment of the three directors who are due to retire by rotation to hold office as directors for another term, namely:

Mr. Chakramon Phasukavanich Chairman of the Board of Directors and Independent Director
 Mr. Rachai Wathanakasem Independent Director, Member of the Audit Committee and Member of the Nomination and Remuneration Committee

3) Mr. Angkrit Rungrotkitiyot Director and Chief Executive Officer

For Mr. Chakramon Phasukavanich and Mr. Rachai Wathanakasem who are nominated to hold office as independent directors, they are fully qualified in terms of independent qualifications in accordance with the definition of the independent director under the relevant laws, and they are able to independently express their opinions in accordance with the relevant criteria. Furthermore, both candidates do not hold any position as a director or an executive in other companies which may result in the conflict of interest against the Company.

Remark: A resolution on this agenda item shall be approved as follows: the persons who received the highest votes in the respective order are elected as directors in accordance with the intended number of directors; and, in the case where any persons so elected in a next lower order have equal votes such that the number of the elected persons exceeds the number of directors intended to be elected, a decision shall be made by the Chairman of the meeting according to the Article 16 of Company's articles of association.

Agenda Item 5 To consider and approve the fixing of the directors' remuneration for the year 2022

Objectives and Rationale: The Board of Directors has established the policy on directors' remuneration by delegating the Nomination and Remuneration Committee to propose the directors' remuneration based on the operational results of the Company and compare the remuneration to other listed companies in the same industry and companies of similar size while taking into consideration the appropriate factors concerning the duties and responsibilities of the Company's directors.

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the directors' remuneration for the year 2022 in the amount of not exceeding THB 9 million, which is the same rate as 2021. The detailed as follows:

Board of Directors / Subcommittees	Monthly remuneration (THB)		Meeting allowance/meeting (THB)		Directors' bonus/year (THB)		
	2021	2022	2021	2022	2021	2022	
Board of Directors					All members except	All members	
- Chairman	25,000	25,000	40,000	40,000	executive directors	except executive	
- Directors	17,500	17,500	30,000	30,000	accord with the	directors accord	
					company's	with the company's	
					profitability,	profitability,	
					dividends and	dividends and	
					employee bonuses in	employee bonuses	
					an amount not	in an amount not	
					exceeding THB	exceeding THB	
					4,000,000	4,000,000	
Audit Committee							
- Chairman	-	-	37,500	37,500	-	-	
- Committee Members	-	-	25,000	25,000			
Nomination and							
Remuneration							
Committee							
- Chairman	-	-	37,500	37,500	-	-	
- Committee	-	-	25,000	25,000			
Members							

⁻ Other remuneration and benefits: None

<u>Remark:</u> A resolution on this agenda item shall be approved by no less than two-thirds of the votes of shareholders present at the meeting.

Agenda Item 6 To consider and approve the appointment of the auditors and the determination of the audit fee for 2022

Objectives and Rationale: Section 120 of the PLC Act provides that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. An auditor may be re-elected. Article 36 of the Company's Articles of Association also specifies that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. Therefore, the Company is required to propose to the shareholders' meeting to consider and approve the appointment of auditors and the determination of the audit fee of the Company every year.

Opinion of the Audit Committee: The Audit Committee considered the appointment of auditors of the Company by taking into account expertise and experience, as well as the independence of auditors, and also considered the audit fee in accordance with the duties and responsibilities, and proposed to the Board of Directors to consider and propose that the shareholders' meeting appoint the auditors from EY Office Company Limited as the audit firm of the Company, and the following auditors, namely:

Mr. Supachai Phanyawattano Certified Public Accountant No. 3930 and/or
 Mr. Natthawut Santipet Certified Public Accountant No. 5730 and/or

3. Miss Krongkaew Limkittikul Certified Public Accountant No. 5874

as the auditors of the Company. Any one amongst the three auditors shall perform an audit and provide opinions on financial statements. The audit fee for the year 2022 is determined at the amount not exceeding THB 3,100,000, which is the same rate as 2021.

In this regard, the proposed audit firm and its auditors do not provide other services to the Company and have no relationships and / or interests with the Company, its subsidiaries, its executives, its major shareholders, or persons related to the aforementioned persons. Accordingly, the proposed auditors are able to independently audit and express the opinion to the Company's financial statement.

Opinion of the Board of Directors: The Board of Directors deemed it appropriate to propose that the shareholders meeting approve the appointment of the auditors from EY Office Company Limited as the audit firm of the Company and the following auditors, namely, Mr. Supachai Phanyawattano, Certified Public Accountant No. 3930 and/or Mr. Natthawut Santipet, Certified Public Accountant No. 5730, and/or Miss Krongkaew Limkittikul, Certified Public Accountant No. 5874, of EY Office Company Limited as the auditor of the Company. In this regard, any one amongst the three auditors shall perform an audit and provide opinions on financial statements. In this regard, the details of profiles and working experience of auditors are set out in *Enclosure 4*.

And it is deemed appropriate to propose to the Meeting to consider and approve the audit fee for the year 2022 as detailed in the table as follows.

(Unit: THB)

Remuneration of Auditor	Year 2022 (Current proposal)	Year 2021
Audit fee of P.C.S. Machine Group Holding PCL.	Not Exceeding 3,100,000	3,100,000
Other expenses	-	-
Total	3,100,000	3,100,000

Remark: A resolution on this agenda item shall be approved by a majority vote of shareholders

attending the meeting and casting their votes.

Agenda Item 7 Other matters (if any)

Opinion of the Board of Directors: The Board of Directors considered and deemed it

appropriate to provide the shareholders an opportunity to ask questions (if any) and the Board

of Directors to answers the questions or clarifies to the shareholders.

The Company determined the names of shareholders who are entitled to attend the 2022 Annual

General Meeting of Shareholders (Record Date) on 11 March 2022.

The registration of attendees at the 2022 Annual General Meeting of Shareholders which will be via

electronic media (E-AGM) will start at 12.00 pm. The Company recommends the shareholders to study the

guidelines on registration, appointing a proxy, rules for attending the shareholders' meeting via electronic media

as set out in Enclosure 6.

The shareholders can grant proxy to the Company's independent directors to attend the meeting

and vote on behalf of the shareholders. Names and details of the independent directors are set out in

Enclosure 7 .Please use either Proxy Form A or Proxy Form B as set out in Enclosure 9. In the case any foreign

shareholder appoints a custodian, such foreign shareholder shall use Proxy Form C as can be downloaded from

the Company's website at www.pcsgh.com.

The shareholders can submit the proxy form with supporting documentation attached to:

P.C.S. Machine Group Holding Public Company Limited, Investor Relation Department

No. 2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280,

Tel. 044-701300 Ext.34625 by 1 April 2022.

In this regard, the Company has prepared the Annual Registration Statement / Annual Report for the year

2021 (56-1 One Report) and financial statements for the year ended 31 December 2021 (in the form of QR code

as set out in the registration form) which have been distributed to the shareholders together with this the notice

calling this Meeting. The Company prepared the reports only in an electronic format, and no hard copy will be

provided. This is a part of our business operation with responsibility with the goal to reduce environmental impact

and climate crisis from business operation.

Sincerely Yours,

Mr. Chakramon Phasukavanich

Chairman of the Board

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of vacant office

Name : Mr. Chakramon Phasukavanich
Current Position : Chairman of the Board of Directors

And Independent Director

Type of Nominating Director : Chairman of the Board of Directors

And Independent Director

Age (Years) : 74
Nationality : Thai

Qualification : Master Degree of Economics, Califormia University

Bachelor Degree of Economics, Chulalongkorn University

Director Training Program : Director Certification Program (DCP) in 2021

Advanced Audit Committee Program (AACP) in 2014 Director Certification Program (DCP) in 2014 Current Issue Seminar (CIS) In 2008 The Role of Chairman Program (RCP) in 2008 in 2006 Director Certification Program (DCP) Audit Committee Program (ACP) in 2006 Finance for Non-Finance Director (FN) in 2004 Director Accreditation Program (DAP) in 2004

Shareholding in the Company : None (Held by spouse 0.06%, 11 March 2022)

Date for appointment : 11 September 2015

Total of years as a Director : 6 Years 6 Months

Including the time to hold the Director until the : 9 Years 6 Months

end of this proposed term

Director Position in other listed Companies : None
Director Position in non-listed companies : None
Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company

Experience

• 2015 – 2021 Nomination and Remuneration and Corporate Governance Committee

Indorama Ventures Public Company Limited

• 2013 - 2014 Chairman of the Board of Directors and Independent Director and Audit

Committee, P.C.S. Machine Group Holding Public Company Limited

• 2011 – 2019 Chairman of the Board of Directors CIMB Thai Bank PCL.

• 2009 – 2014 Independent Director and Audit Committee

Indorama Ventures Public Company Limited

Meeting attendance in 2021 : Board of Directors 6/6

year (Times)

Name : Mr. Rachai Wattanakasaem

Type of Nominating Director : Independent Director

Member of Audit Committee

And Member of the Nomination
and remuneration Committee



Age (Years) : 75
Nationality : Thai

Qualification : M.B.A. (Honors Degree) Industrial Management II class Pacific States University,

California, USA.

Director Training Program : Board matters and Trends (BMT) in 2021

Director Certification Program (DCP) in 2007 Role of the Compensation Committee (RCC) in 2011

Shareholding in the Company : None (as of 11 March 2022)

Date for appointment : 4 April 2019

Total of years as a Director : 3 years

Including the time to hold the Director until the : 6 years

end of this proposed term

Director Position in other listed Companies : 1 Companies
Director Position in non-listed companies : 2 Companies

Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company

Experience :

• 2008 – present Independent Director, Corporate Governance Committee,

Nomination and Remuneration Committee, Chairman of Audit Committee,

Quality House Public Company Limited

• 2014 – present Independent Director, Member of Audit Committee

LH Security Public Company Limited

• 2008 – present Advisor to Chairman, Yip In Tsoi Co.,Ltd.

Meeting attendance in 2021 : Board of Directors 6/6 year (Times) Audit Committee 4/4

Nomination and remuneration Committee 2/2

Name : Mr. Angkrit Rungrotkitiyot

Current Position : Director

Chief Executive Officer

Type of Nominating Director : Director

Chief Executive Officer

Age (Years) : 44
Nationality : Thai

Qualification : Master's Degree of Business Administration, Chulalongkorn University

Bachelor Degree of Economics, Thammasat University

Director Training Program : Director Certification Program (DCP) in 2014

Shareholding in the Company : 230,200,000 shares (14.9 %) as of 11 March 2022

Date for appointment : 7 October 2013

Total of years as a Director : 8 Years 5 Months

Including the time to hold the Director until the : 11 Years 5 Months

end of this proposed term

Director Position in other listed Companies : None

Director Position in non-listed companies : 7 Companies

Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company

Experience :

• 2013 – present Directors and Chief Executive Officer

P.C.S. Machine Group Holding Public Company Limited

• 1994 – present Directors, PCS-Nissin Co.,Ltd.

• 2013 – present Deputy Managing Director, P.C.S. Estate Co.,Ltd.

• 2014 – present Director, and Managing Director, P.C.S. Calibration Lab Co.,Ltd.

• 2014 – present Director, High Land Golf Co.,Ltd.

2014 – present Director, Factory & Office Supply Co.,Ltd.
 2018 – present Director, P.C.S. Precision Works Co.,Ltd.
 2018 – present Director, P.C.S. Die Casting Co.,Ltd.
 2018 – present Director, P.C.S. Forging Co.,Ltd.

• 2008-2013 Director, SW and Sons (Xinyuan) Co., Ltd.

Meeting attendance in 2021 : Board of Directors 6/6

year (Times)

Definition of Independent Directors

(Definition of Independent Directors of the Company is in accordance with the requirements of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.)

- Holding not more than 1 percent of the total number of shares with the voting rights of the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. In this case, for the purpose of calculation, the number of shares held by the related person of each member of the Audit Committee shall also be included.
- 2. Neither being a director who takes part or used to take part in management, nor being or used to be an employee, staff, an advisor who receives regular salary, nor the controlling person of the Company, parent company, subsidiaries, associated companies, major shareholders or the controlling person of the Company, unless such director has resigned from such position for at least two years.
- 3. Not being a blood-related person nor legally related as father, mother, spouse, brother, sister and children, including being the spouse of the children of the executives, major shareholders, controlling persons or the persons who will be nominated as the executive or controlling person of the Company or subsidiaries.
- 4. Neither having, nor used to have any business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company in the manner that may obstruct the exercise of independent judgment as a member of the Audit Committee. Moreover, a member of the Audit Committee must neither being, nor used to be a key shareholder or controlling person of the entities having business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, unless such director has resigned from such position for at least two years.
 - The term "business relationship" under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million Baht or more, whichever is lower, The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the persons commences.
- 5. Neither being, nor used to be the auditor of the Company, parent company, subsidiaries, associated companies, major shareholders, controlling persons of the Company, nor being a key shareholder, controlling person or partner of the audit office having the auditor providing auditing service to the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, as a member, unless such director has resigned from such position for at least two years.
- 6. Neither being, nor used to be a provider of any professional services including the legal advisory or financial advisory services that received fees in the amount of more than Baht Two million per year from the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company, nor being shareholder, the controlling person, or partner of such professional services provider, unless such director has resigned from such position for at least two years.
- 7. Not being a director who has been appointed as a representative of the Company, major shareholders or shareholders relating to major shareholders.
- 8. Neither operating the business having the same nature which significantly competes with the business of Company or its subsidiaries, nor being a significant partner or a director who involves in the management, nor being an employee, staff, a member, and a consultant who receives regular salary, or holds more than 1 percent of the total number of shares with the voting rights of a company that operates the business having the same nature and significantly competes with the businesses of the Company or its subsidiaries.
- 9. Having no other conditions that may obstruct the independent expression of comment on the Company's operation.

(Accompanying document

Policy, Criteria and Method for the Nomination of Directors

for Agenda Item No. 4)

Policy

The Board of Directors realizes the importance and benefit of Board Diversity in terms of professional skill, specialization, age and gender, which enhances the effective determination of the policies and the decision-making of the Board of Directors. The Nomination and Remuneration Committee is therefore responsible for considering and determining the criteria and method for the nomination of the Company's directors so that the Company has appropriate elements and structure of the Board of Directors in line with the direction of its business operation, and has qualified directors in accordance with the principles of Good Corporate Governance.

Criteria and Method for Nomination of Directors

- 1. The Nomination and Remuneration Committee considers nominating persons from the following sources:
 - 1.1 Suggestion of the Company's Directors
 - 1.2 Shareholders who hold shares and have voting rights in aggregate of not less than 5 % of the total shares with voting rights of the Company
 - 1.3 Third-party consultants
 - 1.4 Database of directors from the Thai Institute of Directors (Thai IOD)
- 2. The Nomination and Remuneration Committee considers the appropriateness of the knowledge and experience of the business and industry the Company operates, the specialization beneficial to or required by the Company, diversity in various aspects such as independence, professional skill, age, gender etc. by using the Board Skill Matrix.
- 3. The Nomination and Remuneration Committee verifies persons who are to be nominated as qualified in accordance with the laws and requirements of regulatory authorities such as the Public Limited Company Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the relevant notifications, regulations and/or rules.
- 4. In case that an existing director is to be re-elected for another term, the Nomination and Remuneration Committee may consider the dedication of such director and the performance during the term of directorship as well as the number of listed companies in which such director takes the position of director, which should not be in excess of three listed companies.
- 5. In the case of nominating an independent director, the Nomination and Remuneration Committee shall consider the independence of the person to be nominated as an independent director according to the criteria specified by the Office of the Securities and Exchange Commission and the criteria of the Company. If an existing independent director is to be re-elected for another term, the term of directorship should continue from the date of being elected as an independent director the first time and should not exceed 9 years.
- 6. The Nomination and Remuneration Committee shall select and list the names of the best qualified persons to be proposed by the Board of Directors to the Shareholders' Meeting or for nomination by the Board of Directors in the case that the position of director becomes vacant for any reason other than retirement by rotation.
- 7. The Nomination and Remuneration Committee approaches persons who have qualifications in accordance with the specified criteria to ensure that such persons will be pleased to accept the position of director in the Company if appointed by the Board of Directors or shareholders.

Effective Date

From 27 February 2015 with the approval of the Board of Directors' Meeting No. 2/2015 held on 26 February 2015.

document for Agenda

Information in relation to profile and work experience of the Company's Auditors EY Office Co., Ltd.("EY")

Item No. 6)

1. Mr. Supachai Phanyawattano

Age : 59 years

Academic Qualification

- Master degree's of Management, Sasin Business School of Chulalongkorn University
- Bachelor degree's of Accounting, Kasetsart University

CPA (Thailand) No. : 3930

Date of CPA Registration: 1 October 2006Current Position: Partner, Auditor

Years of Experience : 38 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

2. Mr. Natthawut Santipet

Age : 47 years

Academic Qualification

- Master degree's of Accounting, Thammasart University
- Bachelor degree's of Accounting, Thammasart University

CPA (Thailand) No. : 5730

Date of CPA Registration: 1 October 2008Current Position: Partner, Auditor

Years of Experience : 26 years
Year(s) of Auditing for PCS Machine Group PCL. : 3 years
Conflict of interest with the Company, the management, : None

the major shareholders or any related person

3. Miss. Krongkaew Limkittikul

Age : 49 years

Academic Qualification

- Master degree's of Business Administration, Assumption University
- Bachelor degree's of Accounting, Thammasart University

CPA (Thailand) No. : 5874

Date of CPA Registration : 1 April 2009

Current Position : Partner, Auditor

Years of Experience : 28 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

Articles of Association

P.C.S. Machine Group Holding Public Company Limited (Only Regarding Meeting of Shareholders)

Section 31. The Board of Directors shall convene an annual general meeting of shareholders within four (4) months of the last day of each fiscal year of the Company.

The shareholders' meetings other than those specified above shall be called extraordinary general meetings of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time, as it is deemed appropriate.

One or several shareholders holding shares in aggregate of not less than ten (10) percent of the total issued shares may jointly subscribe their names in a written notice requesting the Board of Directors to call an extraordinary meeting at any time, provided that the matters and reasons for calling such meeting shall be clearly stated in the said notice. In cases such as this, the Board of Directors shall convene a shareholders' meeting to be held within forty-five (45) days from the date of the receipt of such notice from the shareholders.

In cases where the Board of Directors does not convene the meeting within the period specified under paragraph three, the shareholders who have subscribed their names or other shareholders holding shares in the required aggregate number may themselves call the meeting within forty-five (45) days from the end of the period under paragraph three. In this case, such shareholders' meeting shall be deemed to be called by the Board of Directors, and the Company shall be responsible for necessary expenses incurred in the course of convening such meeting and shall provide reasonable facilitation.

In the case where, at a shareholders' meeting called by the shareholders under paragraph three, the number of shareholders attending the meeting does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph three shall jointly be responsible to and compensate the Company for the expenses incurred from convening of such meeting.

The convening of the shareholders' meeting under first and second paragraph may be carried out via electronic media in accordance with laws or regulations currently being in effect or applies relevant regulations *mutatis mutandis*. The shareholders' meeting via electronic media shall have the same effects as a physical meeting of the shareholders in accordance with the means prescribed under the laws and these Articles of Association.

Section 32. In calling a meeting of shareholders, the Board of Directors shall prepare a written notice calling the meeting that indicates the place, date, time, agenda of the meeting and the matters to be proposed to the meeting together with sufficiency detail by indicating clearly whether it is the matter proposed for information, for approval or for consideration, as the case may be, including the opinion of the board of directors in the said matters, and shall be delivered to the shareholders and the registrar for their information not less than seven (7) days prior to the date of the meeting. The notice calling for meeting shall also be published in a newspaper not less than three (3) days prior to the date of the

meeting. In case any meeting of the shareholders is convened via electronic media, a notice and documents for meeting can be served by electronic mail in the period specified in first paragraph. The copies of such notice and documents for meeting must be kept for record in which they may be kept in form of electronic media.

Section 33. In the meeting of shareholders, whether physical meeting or electronic meeting, there shall be shareholders and proxies (if any) attending at the meeting amounting to not less than twenty-five (25) persons or not less than one half of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold to constitute a quorum.

In the case where, at any meeting of shareholders, it appears that after an hour from the appointed time the quorum is not constituted by the presence of shareholders as prescribed under paragraph one, the meeting, if summoned upon the requisition of shareholders, shall be dissolved. If the meeting of shareholders had not been summoned upon the requisition of shareholders, another meeting shall be summoned, and a written notice summoning the meeting shall be sent to the shareholders not less than seven days prior to the date of the meeting. At such subsequent meeting, no quorum is required to be constituted.

- Section 34. The chairman of the Board of Directors shall be a chairman of the shareholders' meeting, whether physical meeting or electronic meeting. In the case where the chairman of the Board of Directors is not present at the meeting or is unable to perform his or her duty, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is a vice-chairman who is unable to perform his or her duty, the meeting shall elect one of shareholders to preside over the meeting.
- Section 35. In casting a vote in shareholders' meeting, whether physical meeting or electronic meeting, one share shall has one vote and if any shareholder who has special interest in any matters, such shareholder shall not be eligible to cast vote on such matter except the casting of vote for election of directors.

 The resolution of the shareholders shall be made by the following votes:
 - (1) In normal cases, the majority of votes of shareholders who attend the meeting and cast votes. In case of an equality of votes, the Chairman of the meeting shall have a casting vote.
 - (2) In the following cases, a resolution shall be passed by votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and are entitled to vote:
 - (a) The sale or transfer of the whole or a substantial part of the business of the Company to other persons;
 - (b) The purchase or acceptance of transfer of the business of private companies or other public companies by the company;
 - (c) The entry into, amendment or termination of contracts with respect to the leasing out of the whole or a substantial part of the business of the Company, the assignment to any other persons to manage the business of the Company or the amalgamation of the business with other persons with the objective towards profit and loss sharing;
 - (d) The amendment of the Memorandum of Association or Articles of Association;
 - (e) The increase or decrease in the Company's capital;
 - (f) The dissolution of the Company;
 - (g) The issuance of debentures of the Company;
 - (h) The amalgamation of the Company with another company
- Section 36. Business to be transacted at an annual general meeting are as follows:
 - (1) To acknowledge the report of the Board of Directors on the Company's operating results in the preceding year;

- (2) To consider and approve the balance sheet and profit and loss statement;
- (3) To consider the appropriation of profits and the payment of dividend;
- (4) To consider and approve the appointment of directors to replace those who are retiring by rotation;
- (5) To consider and approve directors' remuneration;
- (6) To consider and approve the appointment of auditors and their remuneration; and
- (7) Other business.

Guideline for the registration, appointment of proxy, Rules for attending the shareholders' meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company by 1 April 2022. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent two business days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

Submit your request to attend the meeting by sending information via Email or postal mail.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

- 1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Enclosure 8) by specifying your Email and your mobile phone number clearly for registering for the meeting.
- 2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.
 - 2.1 Shareholders who are natural persons:
 - If a shareholder wishes to attend the meeting in person via E-Meeting:
 - O Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - O The Proxy Form (attached with the invitation letter) which is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - O A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
 - O A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

If the person authorized to sign on behalf of the juristic person (director) wishes to attend the

meeting in person via electronic media (E-Meeting)

O A copy of the shareholder's juristic person registration certificate issued no later than one

year before the date of the shareholders' meeting, which is duly certified by the juristic

person representative (director) authorized to sign on behalf of the juristic person.

O A copy of the identity document of the representative of the juristic person (director), such

as an ID card, a government official ID card, passport (In the case of foreigners) that has

not expired and signed to certify the true copy.

If the proxy is assigned to attend the meeting via electronic media (E-Meeting)

O The Proxy Form (attached with the invitation letter) which is filled in all information signed by

the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;

O A copy of the shareholder's juristic person registration certificate issued no later than one

year before the date of the shareholders' meeting, which is duly certified by the juristic

person representative (director) authorized to sign on behalf of the juristic person.

O A copy of the identity document of the representative of the juristic person (director), such

as an ID card, a government official ID card, passport (In the case of foreigners) that has

not expired and signed to certify the true copy.

O Copy of the identity document of the proxy as in the case of natural persons as mentioned

above.

Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the

shareholders must present an English translation of the document signed to certify the translation by the

shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity

together with supporting documents (item 2) by sending to the Company by1 April 2022

• Email channel : ir@pcsgh.com.

Postal channels : Investor Relation Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

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Electronic Meeting Attendance (E-AGM):

- 1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual two business days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. If you haven't received the Email by 5 April 2022, please get in touch with the Company immediately.
- 2. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, <u>Zoom Cloud Meeting program must be installed before</u> <u>attending the meeting</u>, which can be downloaded as follows:

IOS system	Android system
https://apps.apple.com/th/app/zoom-cloud-	https://play.google.com/store/apps/details?id=us.
meetings/id546505307	zoom.videomeetings

- 3. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
- To log in, attendees must use the information of the shareholder registration number and the shareholder's
 ID card number.
- 5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
- 6. If attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

*** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue;

therefore, shareholders are requested not to come to the Company. ***

If a shareholder wishes to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the E-AGM meeting in person or cannot appoint other proxies to

attend the E-AGM meeting and wish to appoint an independent director as a proxy. In this regard, they can send

a proxy form (Enclosure 9) specifying the proxy as one of the independent directors as specified by the Company

along with supporting documents to the Company by 1 April 2022 via the following channels:

Email channel: ir@pcsgh.com.

Postal channels: Investor Relation Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

In order to comply with the requirements under the Notification of the Capital Market Supervisory Board

No. TorJor. 79/2564 re: Criteria on the General Solicitation relating to the Appointment of Proxy by the Shareholders

to Attend and Vote in the Shareholders' Meeting, the Company hereby informs the shareholders as follows:

The shareholders are advised to review the details of the agenda items before deciding to appoint a

proxy;

In case the Shareholder who appoints a proxy has casted the votes in each agenda item in Proxy

Form B in advance, the Company will record the votes of such shareholder in accordance with the

votes specified in such proxy form. However, in case a shareholder who appoints the Company's

independent director to be his/her proxy does not cast his/her vote in the proxy form in advance, the

independent director who has been appointed as a proxy shall cast the votes on behalf of the

shareholder as he / she deems suitable and appropriate (unless the shareholder has explicitly

instructed the independent director to cast the votes in accordance with the votes casted under Proxy

Form B. or Proxy Form C.)

In case the Company fails to record your votes as indicated in the proxy form, or the proxy does not

cast the votes in accordance with the proxy form, and such failure or omission causes damage to

you, you will be eligible to pursue the legal proceedings.

In case you wish to cancel the appointment of proxy, you may notify the chairman of the board in writing

and such written notification must be delivered to the Company prior to the commencement of the meeting, or prior

to the voting in each agenda item at the latest. Please note that the notification of the cancellation of proxy will not

affect the voting in the agenda item in which the voting has been completely casted.

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Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as

specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing,

disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository

and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) which is filled in all information signed by the proxy

grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed;

2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the

authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate

seal (if any).

3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;

4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;

Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners)

of the proxy with certified the true copy;

5. Submit information via the following channels:

• Email channel: ir@pcsgh.com.

Postal channels : Investor Relation Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

For the purpose of document verification, please send the documents to the

Company by 1 April 2022.

Submission of advice or questions related to business, industry, Company performance, or related to any agenda

which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in two ways as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following

channels:

Email channel: ir@pcsgh.com.

• Phone: 044-701300 ext. 34625 (Company Secretary Office)

Postal channels : Investor Relation Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

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- 2. Submit advice or questions <u>during the meeting</u> to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:
 - Chat channel for text messages;
 - An audio chat channel where attendees press the raising hand button and turn on the
 microphone on their device after the operator sends you an invitation to chat. Please turn off the
 microphone after the conversation is finished every time (For more details, please refer to the
 user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

- Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
- 2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

Details of Independent Director for appointment of Proxy by Shareholders



Mr. Pakhawat Kovithvathanaphong

Position Independent Director and Chairman of Audit Committee

Age 72 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None

Amount of shares held None (including spouse and minor children)



Mr.Jukr Boon-long

Position Member of Audit Committee, and Independent Director

Age 65 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None

Amount of shares held None (including spouse and minor children)

ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท พี.ซี.เอส. แมชีน กรุ๊ป โฮลดิ้ง จำกัด (มหาชน) Acceptance for the invitation of online meeting of P.C.S. Machine Group Holding PCL

I/We, Identification Card/Passport number สัญชาติบ้านเลขที่ถนนตำบล/แขวง ตำบล/แขวง Nationality Residing at No. Road Sub district อำเภอ/เขต					วันที่	เดือน	
I/We, Identification Card/Passport number สัญชาติบ้านเลชที่					Date	Month	Year
สัญชาติบ้านเลขที่	(1)	ข้าพเจ้า		หมายเลขบัต	รประชาชน/หนัง	งสือเดินทาง	
Nationality Residing at No. Road Sub district อำเภอ/เขต							
อำเภอ/เขต		สัญชาติ	บ้านเลขที่	ถนน		ต่ำบล/แขวง	
District Province Postal Code (2) เป็นผู้ถือทุ้นของ บริษัท พี.ซี.เอส. แมซีน กรุ๊ป โฮลดั้ง จำกัด (มหาชน) Being a shareholder of P.C.S. Machine Group Holding public company limited โดยถือทุ้นรวมทั้งสิ้น		Nationality	Residing at	No. R	oad		Sub district
Being a shareholder of P.C.S. Machine Group Holding public company limited โดยถือหุ้นรวมทั้งสิ้น		อำเภอ/เขต		จังหวัด		รหัสไปรษณีย์	
Being a shareholder of P.C.S. Machine Group Holding public company limited โดยถือหุ้นรวมทั้งสิ้น		District		Prov	vince		Postal Code
โดยถือหุ้นรวมทั้งสิ้น หุ้น Holding the total amount of shares ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2565 I would like to participate the E-AGM for Annual General Meeting 2022 เข้าร่วมประชุมด้วยตัวเอง Self-Attending มอบฉันทะให้ (นาย/นาง/นางสาว)	(2)	เป็นผู้ถือหุ้นของ า	บริษัท พี.ซี.เอส. แมชีน	กรุ๊ป โฮลดิ้ง จำกัด	(มหาชน)		
Holding the total amount of shares ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือทุ้นประจำปี 2565 I would like to participate the E-AGM for Annual General Meeting 2022 เข้าร่วมประชุมด้วยตัวเอง Self-Attending มอบฉันทะให้ (นาย/นาง/นางสาว)		Being a shareho	older of P.C.S. Mach	ine Group Holdi	ing public com	npany limited	
ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือทุ้นประจำปี 2565 I would like to participate the E-AGM for Annual General Meeting 2022 เข้าร่วมประชุมด้วยตัวเอง Self-Attending มอบฉันทะให้ (นาย/นาง/นางสาว)			โดยถือหุ้นรวมทั้งสิ้น				หุ้น
I would like to participate the E-AGM for Annual General Meeting 2022 เข้าร่วมประชุมด้วยตัวเอง Self-Attending มอบฉันทะให้ (นาย/นาง/นางสาว)		Hold	ing the total amoun	nt of		S	hares
อีเมล		(3) ข้อมูลในก	Proxy to กรจัดส่งวิธีการเข้าร่วมเ	ประชุม		attend	•
E-Mail Please fil in the blank. โทรศัทพ์มือถือ		Please	send the Link to joir	n the meeting b	y below email	l.	
E-Mail Please fil in the blank. โทรศัทพ์มือถือ			อีเมล			(โปรดระบ)	
Mobile Number Please fil in the blank. (4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามสิ่งที่ส่งมาด้วย 7 วิธีการเข้าร่วมประชุม ภายในวันที่ 1 เมษายน 2565 Please submit the required document per an attachment 7 by 1 April 2022 (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ร Once you have verified, the company will send the Link to join the meeting via email (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม			E-Mail			1	n the blank.
 (4) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามสิ่งที่ส่งมาด้วย 7 วิธีการเข้าร่วมประชุม ภายในวันที่ 1 เมษายน 2565 Please submit the required document per an attachment 7 by 1 April 2022 (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ร Once you have verified, the company will send the Link to join the meeting via email (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม 			โทรศัทพ์มือถือ			(โปรดระบุ)	
Please submit the required document per an attachment 7 by 1 April 2022 (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ร Once you have verified, the company will send the Link to join the meeting via email (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม		Mo	obile Number			Please	fil in the blank.
 (5) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ร Once you have verified, the company will send the Link to join the meeting via email (6) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม 		(4) จัดส่งเอกส	สารเพื่อยืนยันตัวตน ตา	วิธีการเข้าร่วมป	ระชุม ภายในวันที่ 1	เมษายน 2565	
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(6) ในวันปร ^ะ ชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม					1		1
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ลงชื่อ/Signedผู้ถือหุ้น/Shareholde		(6) ในวันประ	ชุมผู้ถือหุ้นจะต้องเตรียว	ม เลขบัญชีผู้ถือหุ้น	เ และเลขบัตรปร	ะชาชนไว้ ส้าหรับการ	เขาร่วมประชุม
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